Taaleem Reports Resilient 9M 2025/26 Results with Continued Premium Segment Growth

Dubai | 09 July 2026 | Taaleem Holdings PJSC ("**Taaleem**", "**Taaleem Holdings**" or the "**Group**", DFM Symbol: **TAALEEM**), a leading K-12 premium education provider in the UAE, today announced its results for the nine-month period ended 31 May 2026. Operating revenues increased 18.5% YoY to AED 1,166.2M, while net profit (after tax) rose 9.0% YoY to AED 283.2M, supported by continued growth in the premium schools segment and a positive contribution from Kids First Group (KFG). Despite recent regional developments, the Group's K-12 operations remained fully operational, with academic delivery, enrolment and fee collections remaining resilient throughout the period.

9M 2025/26 FINANCIAL & OPERATIONAL HIGHLIGHTS*

Revenue	EBITDA	Net Profit (with KFG)	Total Utilisation
AED **1,166.2**M	AED **439.4**M	AED **283.2**M	**77.5%**
operating revenue**	**+16.0% YoY**	**+9.0% YoY**	**blended utilisation**
+18.5% YoY	37.7% margin	24.3% margin	+2.5pp YoY

Premium Schools	Premium Schools Capacity	Premium Schools Enrolment	Premium Capacity Added
14	**23,848**	**18,591**	**+2,274**
schools***	**students**	**students**	**Seats**
Net YoY Change +2 school	+10.5% YoY	+11.5% YoY	+10.5% YoY

PPP Schools	PPP Schools Capacity	PPP Schools Enrolment	PPP Capacity Reduced
23	**30,556**	**23,579**	**-2,999**
schools	**students**	**students**	**Seats**
Net YoY Change -3 schools	-8.9% YoY	-4.5% YoY	-8.9%YoY

** Revenue and EBITDA exclude Kids First Group (KFG), which is equity-accounted under IAS 28 and reflected in the Group's net profit.*
*** Excludes AED 7.9M in non-operating revenues and AED 10.7M in income contribution from KFG.*
****DBS Islands, previously classified as an extension of DBS Emirates Hills, is now reported separately as a standalone school as per Management's recent portfolio review.*

- Group operating revenue (ex-KFG) rose 18.5% YoY to AED 1,166.2M, led by an 11.5% YoY uplift in premium enrolment as new campuses ramped up, complemented by a 3.5% YoY rise in average premium tuition fees, and a strong government-partnerships contribution, with K-12 enrolment holding firm despite the regional backdrop.
- Premium capacity grew 10.5% YoY, equivalent to 2,274 additional seats, on the back of the DBS Mira launch and DBS Islands. This added capacity underpinned the 11.5% YoY rise in premium enrolment and continues to signal durable demand and resilience within the premium vertical.
- EBITDA (ex-KFG) reached AED 439.4M in 9M 2025/26, an increase of 16.0% YoY at a 37.7% margin. The margin reflects the cost absorption of newer campuses as they progress through their ramp-up, with the established portfolio continuing to underpin the Group's earnings base.
- Net profit after tax (incl. KFG) increased 9.0% YoY to AED 283.2m in 9M 2025/26. Net margin moderated to 24.3% (vs. 26.4%) due to higher finance costs related to expansion and a one-off academic calendar timing adjustment, while underlying operating performance remained resilient.
- Taaleem's investment in Kids First Group (KFG) contributed AED 10.7m to reported earnings. While enrolment was temporarily impacted by the regional conflict, recovery is progressing steadily, with enrolment reaching approximately 82% of pre-closure levels by mid-June and summer camp registrations exceeding the prior year.
- Across its K-12 network, Taaleem preserved full operational continuity throughout the period, transitioning seamlessly between on-campus and remote delivery where circumstances required, with teaching, enrolment, and fee collection all remaining resilient despite the regional disruption.

Khalid Al Tayer,
Chairman of Taaleem

Chairman's Note

"It has been a strong nine months for Taaleem, and the results reaffirm the strength of our strategy, the resilience of our operating model and the enduring demand for high-quality education in the UAE. Operating revenue reached a record level for the period and net profit increased, reflecting continued growth in premium school enrolment, disciplined execution and the ongoing expansion of our premium portfolio. Despite adding more than 2,200 premium school seats during the period, utilisation across the premium portfolio improved to 78.0%, demonstrating the continued strength of demand for our schools and the scalability of our growth strategy.

These results were delivered during a period that coincided with the recent escalation in regional developments, during which our K-12 operations proved highly resilient. Staffing remained stable across our schools, fee collection held firm within normal seasonal patterns, and admissions momentum continued, resulting in no material impact on enrolment. Continuity was underpinned by our digital readiness, established operating protocols, and the commitment of our teaching teams.

Kids First Group (KFG), our early-years platform, experienced a greater operational impact owing to the nature of early-years education and its monthly fee collection model. Encouragingly, enrolment has recovered steadily since reopening, reaching approximately 82% of pre-closure levels by mid-June, while summer camp registrations are ahead of the same period last year, providing encouraging evidence of a strong recovery. Operational agility throughout the disruption strengthened parent confidence and established strategic partnerships that continue to support future admissions. We remain very confident in the long-term fundamentals and growth prospects of the business.

K-12 and KFG demand fundamentals remain healthy, with registration activity for the coming academic year progressing in line with our plans. Construction of Harrow Dubai continues on schedule ahead of its opening on 31 August 2026, while preparations for Harrow Abu Dhabi and DBS Ghaf Woods are progressing well, further strengthening our long-term premium growth pipeline. Taaleem remains well positioned to execute its long-term strategy, create sustainable value for shareholders and continue delivering exceptional educational outcomes for our students and their families."

Alan Williamson,
Chief Executive Officer
of Taaleem

Chief Executive Officer's Note

"This has been another strong period for Taaleem, underpinned by healthy enrolment growth, disciplined capacity expansion and consistent operational execution. Operating revenue increased 18.5% year-on-year to a record AED 1,166.2 million, while net profit grew 9.0% year-on-year to AED 283.2 million, reflecting the continued strength of our premium schools portfolio and the contribution from our equity-accounted investment in Kids First Group (KFG).

The premium vertical remains the engine of Group growth, with recent launches and capacity additions translating into double-digit enrolment gains and steady fee progression. Profitability remained resilient despite the planned start-up and ramp-up costs associated with new capacity, positioning the business for further margin expansion as utilisation continues to improve. Looking ahead, grade unlocks across the portfolio and our pipeline of Harrow Dubai, Harrow Abu Dhabi, and DBS Ghaf Woods give clear visibility on future capacity and earnings, much of it with limited incremental capital.

The period also captured the recent regional escalation. Our K-12 schools proved resilient, sustaining business continuity with stable staffing and roughly 99% teacher retention, and fee collection within normal seasonal patterns at around 97.8%. This resilience was further supported by our diversified student base, with UAE nationals and other Arab families representing close to half of total enrolment, providing a stable foundation for demand and business continuity. Compensation was maintained in full across the Group, and where temporary transitions between on-campus and remote learning were required, these were implemented seamlessly with no compromise to curriculum delivery or educational standards. These outcomes reflect the strength of our operating platform, our digital capabilities and, most importantly, the dedication of our school leadership and teaching teams.

Academic performance across the Group reached new heights this year, underscored by record International Baccalaureate results, with Raha Gardens achieving its largest-ever IB cohort and a 100% pass rate, and 71 Russell Group university offers secured. Six schools earned Best Place to Work certifications, reflecting sustained investment in teaching quality and staff retention. Alongside continued sporting and global learning achievements, these results reaffirm the strength of our educational proposition and reinforce confidence in the long-term growth of the Group's portfolio.

In light of these dynamics, we have updated our full-year guidance to incorporate the temporary impact on KFG together with the one-off revenue recognition timing adjustment arising from the Ministry of Education's revised academic calendar. Importantly, these factors do not alter our confidence in the strength of our underlying K-12 business or our long-term growth strategy. Our next-year demand outlook remains strong, backed by AED 45M in paid reservations to date across our schools. The momentum is further anchored by Harrow International School Dubai, which is on track to open on 31 August 2026, with more than 374 confirmed registrations to date and faculty recruitment complete. Together with Harrow Abu Dhabi and DBS Ghaf Woods, these projects provide clear visibility over the Group's next phase of premium growth. With capital expenditure moderating as our largest investment cycle winds down, and leverage comfortably within covenant limits, we remain confident in our ability to deliver sustainable long-term growth, create lasting value for our shareholders and continue providing outstanding educational outcomes for our students and their families."

Growth Strategy

Taaleem remains focused on ambitious expansion across complementary education segments, pursuing growth opportunities that enhance scale while supporting long-term value creation. Following the intensive investment cycle undertaken in FY 2024/25, the Group has entered a phase characterised by execution and operational delivery, with recently deployed capital increasingly translating into higher enrolment, utilisation, and revenue. As major development projects move beyond construction and launch phases, capital expenditure is beginning to normalise.

In the **premium vertical**, the Group's primary value driver, operational momentum continues to scale, with DBS Mira and DBS Islands ramping up and together contributing over 1,000 students, or roughly 52% of the premium vertical's enrolment growth for the period. Cumulative premium additions stand at roughly 6,700 seats, with a further c.5,400 expected by FY 2027/28 through a phased pipeline: Harrow Dubai, followed by Harrow Abu Dhabi and a new DBS Ghaf Woods campus. The Harrow campuses will introduce Taaleem's first super-premium schools, deepening exposure to a higher-value segment, while grade unlocks across maturing schools continue to release seats and revenue with minimal incremental capital; headlined by DBS Jumeira and DBS Mira opening their doors to Year 8 and Year 7 and 8 cohorts, respectively, in AY 2026/27. Harrow International School Dubai remains on track to open in September 2026, with more than 374 confirmed registrations received to date and 100% of the faculty recruited, reflecting strong early demand for the Group's first super-premium offering tracking above business plan.

The acquisition of **Kids First Group (KFG)** has strengthened Taaleem's position across the education value chain, extending its reach into early childhood education through an asset-light nursery platform operating across the UAE and Qatar. Although recent disruptions temporarily affected nursery operations, KFG continues to play an important strategic role by broadening revenue streams, enhancing capital efficiency, and creating a natural pathway into the Group's K-12 network. Operational recovery is progressing positively, supported by the planned opening of two new nurseries in Q4 2025/26, alongside the Group's continued selective pursuit of opportunistic expansion to support the platform's long-term growth outlook.

Within the **government partnerships vertical**, the planned transition of Ajyal schools is nearly complete, while the retained base, comprising Dubai Schools – PPP, Abu Dhabi Charter Schools, and ADEK nurseries, continues to demonstrate robust operational performance. Despite operating on a smaller capacity base following the handovers, utilisation has improved materially, reflecting the benefits of a more focused and efficient portfolio aligned with the Group's strategic objectives.

The Group's strategy is being reinforced rather than redirected; Taaleem continues to mature into a scalable, multi-vertical education platform, supported by prudent capital deployment, visible capacity growth, and close alignment with the UAE's education priorities. As newly added capacity matures and upcoming schools commence operations, the Group remains very well positioned to deliver sustainable growth and long-term shareholder value.

Operational Performance

Premium Schools

Premium Schools	9M 2024/25	9M 2025/26	Difference	YoY ▲
Number of schools	12	14	2	16.6%
Student enrolment	16,678	18,591	1,913	11.5%
Student capacity	21,574	23,848	2,274	10.5%
Implied utilisation (%)	*77.3%*	*78.0%*	-	*0.7pp*
Available seats	4,896	5,257	361	7.4%
Student-Teacher Ratio*	13.1	13.2	0.1	0.9%
Av. Gross Tuition Fees (AED)*	59,025	61,068	2,042	3.5%

** Calculation excludes Dubai Schools-PPP*

Continued capacity growth and robust student demand underpinned a strong nine months for Premium Schools, the Group's largest revenue contributor. Total premium capacity increased by 10.5% year-on-year to 23,848 seats, driven by the opening of DBS Mira and DBS Islands, which collectively contributed an additional 2,274 seats across the portfolio.

Student enrolment increased by 11.5% year-on-year to 18,591, resulting in a 0.7 percentage point rise in utilisation to 78.0%. Growth was underpinned by the successful launch of DBS Mira, which enroled 696 students and achieved 37.5% utilisation during its inaugural year. Additional support came from the continued maturation of recently opened and expanded campuses, including DBS Jumeira, DBS Islands, Greenfield International School (GIS), and Raha International School, Khalifa City Campus. Planned grade rollouts at DBS Jumeira and DBS Mira remain on track, releasing additional seats and revenue with limited incremental capital expenditure, and supporting continued enrolment and earnings progression as these schools mature. Over the medium term, the Group's expansion pipeline is expected to further strengthen growth prospects. Harrow School Dubai, Harrow School Abu Dhabi, and the planned premium school in DBS Ghaf Woods are anticipated to add approximately 5,400 premium seats over the next two years, supporting higher utilisation levels and continued enrolment growth.

Average gross tuition fees across the premium portfolio increased by 3.5% YoY to AED 61,068 in 9M 2025/26. Growth was driven by KHDA and ADEK approved fee increases across mature schools, together with the natural advancement of students into higher-fee grade levels. This was partially offset by mix effects from DBS Mira and other recently added capacity, where enrolment is currently concentrated in lower-grade cohorts with lower associated tuition fees.

The student-to-teacher ratio remained broadly stable at 13.2x, demonstrating effective capacity planning and alignment of staffing with enrolment growth.

The British curriculum portfolio remained the primary growth driver, with enrolment rising 23.1% YoY to 7,318 students across the six schools. The IB portfolio continued to perform well, supported by growing enrolment and stronger utilisation in both Dubai and Abu Dhabi. Lycée Libanais Francophone Privé Meydan (LLFPM) maintained positive momentum following its acquisition. The American Academy for Girls (AAG) remained broadly stable throughout the period.

Government Partnerships

Government Partnerships	9M 2024/25	9M 2025/26	Difference	YoY ▲
Number of schools	26	23	-3	-11.5%
Student enrolment	24,685	23,579	-1,106	-4.5%
Student capacity	33,555	30,556	-2,999	-8.9%
Implied utilisation (%)	*73.6%*	*77.2%*	-	*3.6pp*

Available seats	8,870	6,977	-1,893	-21.3%

The Government Partnerships vertical remains an important component of Taaleem's diversified education platform, comprising 23 schools operated in collaboration with three key public-sector institutions: the Department of Education and Knowledge (Abu Dhabi Charter Schools), the Knowledge Fund Establishment (Dubai Schools-PPP), and the Ministry of Education ("Ajyal" Schools). The majority of these contracts operate under a management-fee model, with all operating costs covered by the relevant authority, while Dubai Schools-PPP follows a tuition-based model. The vertical underscores Taaleem's standing as a reliable delivery partner to national education priorities.

During 9M 2025/26, the portfolio continued to evolve in line with the agreed transition plan for the Ajyal Schools programme. Four schools were successfully handed over to the Ministry of Education, while one additional school was temporarily added ahead of its planned transfer alongside the remaining schools by the end of the academic year. These actions reflect the ongoing repositioning of the portfolio toward a more focused and operationally efficient footprint.

As a result of the planned transfers, enrolment declined 4.5% YoY to 23,579 students. However, underlying performance across the retained portfolio remained robust. Dubai Schools-PPP continued to scale rapidly, with enrolment increasing 35.2% YoY to 4,510 students, while Abu Dhabi Charter Schools maintained high occupancy levels, serving 15,922 students at 93.9% utilisation. The streamlined portfolio reduced vacant capacity by 21.3% and supported a 3.6 percentage point increase in blended utilisation to 77.2%, highlighting improved asset efficiency despite the smaller operating base.

Early Childhood Education

Early childhood education remains a critical growth engine for Taaleem and an important component of the Group's long-term ecosystem strategy, supporting enrolment visibility across its broader education platform. Through Kids First Group (KFG), Taaleem has acquired a leading nursery platform across the UAE and Qatar that complements its school network while providing an asset-light avenue for growth. Operating through a fully leased model, the vertical offers attractive scalability and cash generation without the heavy capital outlay that accompanies new school builds, embedding Taaleem in a high-demand sector while preserving balance-sheet flexibility.

Kids First Group (KFG)	9M 2024/25 Pre-Acquisition	9M 2025/26 Post-Acquisition	Difference	YoY ▲
Number of nurseries	-	36	-	n/a
Student enrolment	-	4,714	-	n/a
Student capacity	-	6,397	-	n/a
Implied utilisation (%)	-	*73.7%*	-	n/a
Available seats	-	1,683	-	n/a

As at 9M FY2025/26, KFG operated 36 nurseries across the UAE and Qatar, with total capacity of 6,397 seats. During the period, the platform served 4,714 children, representing utilisation of 73.7%.

Performance was temporarily affected by regional disruption, which had a greater impact on nursery operations than on schools due to the limited suitability of remote learning for early-years education and the monthly fee model on which nurseries operate. While utilisation has not yet returned to pre-disruption levels, enrolment has continued to recover steadily following the reopening of nurseries, supported by improving parent confidence, positive summer camp registration trends and the gradual return to normal operating conditions.

Despite these short-term headwinds, underlying demand remains healthy, with enrolment trends recovering following the resumption of normal operations. Looking ahead, occupancy is expected to continue rebuilding, supported by organic enrolment growth, positive summer camp registration trends, and the planned opening of two new premium-community nurseries in September 2026. Beyond its direct financial contribution, KFG broadens Taaleem's presence across the education lifecycle, diversifies the Group's revenue streams and enhances the resilience of its overall education platform.

Consolidated Performance (Excluding KFG)

Consolidated Performance	9M 2024/25	9M 2025/26	Difference	YoY ▲
Number of schools	38	37	-1	-2.6%
Student enrolment	41,363	42,170	807	2.0%
Student capacity	55,129	54,404	-725	-1.3%
Implied utilisation (%)	*75.0%*	*77.5%*	-	*2.5pp*
Available seats	13,766	12,234	(1,532)	-11.1%

At the close of 9M 2025/26, Taaleem's K-12 portfolio comprised 37 schools across its Premium Schools and Government Partnerships verticals. The reduction from 38 schools in the prior-year period reflects the planned transition of government partnership schools under the agreed framework with the Ministry of Education. At the same time, the Group continued to expand its premium platform through new capacity additions, including the successful launch of DBS Mira and DBS Islands. Together, these developments reflect the ongoing optimisation of Taaleem's portfolio, with an increasing strategic focus on the premium segment while maintaining a more focused Government Partnerships portfolio.

Total enrolment across the Group reached 42,170 students, representing growth of 2.0% YoY, demonstrating resilient underlying demand across the portfolio. Capacity stood at 54,404 seats, down 1.3% YoY following the scheduled school handovers, partially offset by additional capacity introduced through premium-school developments. Importantly, the Group delivered enrolment growth despite operating a lower overall capacity base, underscoring the strength of demand across its schools and the successful ramp-up of recently added premium capacity.

Enrolment growth against a modestly lower capacity base translated into further gains in portfolio efficiency. Blended utilisation increased by 2.5 percentage points to 77.5%, with Premium Schools and Government Partnerships recording utilisation rates of 78.0% and 77.2%, respectively. Available seats declined 11.1% to 12,234, reflecting stronger utilisation across the network and the continued ramp-up of recently opened schools. As recently added premium capacity matures and grade unlocks continue across the portfolio, Taaleem remains well positioned to support future enrolment growth and further enhance operating leverage.

Throughout the period, the Group maintained full operational continuity across its K-12 network, with teacher retention stable at approximately 99%, full compensation preserved at every level, and fee collection tracking at approximately 97.8% within normal seasonal patterns. The Group's diversified nationality mix provides a stable and well-balanced enrolment base. Approximately 76% of the student body represents a lower-risk cohort, comprising 40% UAE Nationals (Emiratis) and Arab students with strong local ties, together with 36% Indian, Pakistani, and other international students considered to have a moderate propensity to relocate. The remaining 24%, consisting of British, Canadian, American, and Australian students, represents the highest-risk segment in the event of prolonged regional instability. This balanced mix reduces concentration risk and supports the resilience of the Group's portfolio. Looking ahead, early registration and re-enrolment activity for AY2026/27 is progressing in line with expectations, providing encouraging visibility into demand for the upcoming academic year.

Financial Performance

Revenues (Excluding KFG)

Operating Revenues (AED M)	9M 2024/25	9M 2025/26	Difference	YoY ▲
Student enrolment	41,363	42,170	807	2.0%
Operating revenue	984.2	1,166.2	182.0	18.5%
Premium schools	862.1	996.2	134.1	15.6%
% of Operating Revenues	*87.6%*	*85.4%*	*n/a*	*-2.2pp*
Government partnerships	122.1	169.9	47.9	39.2%
% of Operating Revenues	*12.4%*	*14.6%*	*n/a*	*2.2pp*
Non-operating revenue	26.0	7.9	(18.1)	-69.6%
Total revenues	1,010.1	1,174.1	163.9	16.2%

The Premium Schools vertical remained the Group's principal revenue contributor, generating AED 996.2M in 9M 2025/26, equivalent to 85.4% of operating revenues and representing growth of 15.6% YoY. Performance was driven by continued enrolment growth across the portfolio, with premium student numbers increasing 11.5% YoY to 18,591. Recently added capacity, including DBS Mira and DBS Islands, continued to ramp up successfully, while the mature portfolio maintained strong enrolment demand. Revenue growth also benefited from a 3.5% increase in blended average gross tuition fees, supported by KHDA and ADEK approved fee uplifts, together with students progressing into higher-fee grade levels.

The Government Partnerships vertical generated AED 169.9M in revenue, an increase of 39.2% YoY. Growth was primarily driven by Dubai Schools - PPP, which continued to scale strongly under its tuition-based model. Enrolment increased 35.2% YoY to 4,510 students, further increasing the portfolio's contribution to Government Partnerships revenue.

Together, Group operating revenue increased 18.5% YoY to AED 1,166.2M despite a 1.3% reduction in total capacity following the planned transition of the Ajyal schools. The performance demonstrates the resilience of the Group's operating model, with revenue growth supported by enrolment expansion, fee progression and the continued scaling of recently added premium capacity. Non-operating income moderated to AED 7.9M in the absence of one-off acquisition-related gains recorded in the prior year. In accordance with IAS 28, these consolidated figures exclude the Kids First Group (KFG), which is accounted for as an equity investment.

Operating and G&A Expenses (Excluding KFG)

Operating Expenses (AED M)	9M 2024/25	9M 2025/26	Difference	YoY ▲
Operating costs	511.8	603.2	91.3	17.8%
% of operating revenues	*52.0%*	*51.7%*	-	*-0.3pp*
General & admin expenses	119.4	131.5	12.1	10.1%
% of operating revenues	*12.1%*	*11.3%*	-	*-0.9pp*
Total expenses	631.2	734.7	103.4	16.4%
% of operating revenues	*64.1%*	*63.0%*	-	*-1.1pp*

Total expenses amounted to AED 734.7M in 9M 2025/26, equivalent to 63.0% of operating revenues, representing a 1.1 percentage point improvement year-on-year. Operating costs increased 17.8% YoY to AED 603.2M, growing below the 18.5% growth in operating revenue, demonstrating continued cost discipline while supporting the expansion of the Group's premium schools portfolio. Staff costs rose 18.7% YoY, primarily to support the 10.5% increase in premium capacity following the launch of DBS Mira and DBS Islands. Representing 92.0% of total operating costs, staff expenses remained the Group's largest cost category, reflecting its continued investment in teaching quality, student outcomes and the successful ramp-up of recently added capacity.

Despite supporting the Group's continued expansion, G&A growth remained well below revenue growth, reducing G&A as a percentage of operating revenue to 11.3% and demonstrating the early benefits of operating leverage as the business continues to scale.

Importantly, operating revenue grew faster than operating costs during the period, supporting a further improvement in the Group's overall cost ratio despite continued investment in expansion. The reduction in the expense ratio to 63.0%, from 64.1% in the prior-year period, reflects Taaleem's ability to scale efficiently, balancing continued investment in growth with improving operating leverage and disciplined cost management. In accordance with IAS 28, these figures exclude Kids First Group (KFG), which is equity accounted and therefore not consolidated within operating expenses.

EBITDA (Excluding KFG)

EBITDA (AED M)	9M 2024/25	9M 2025/26	Difference	YoY ▲
EBITDA	378.9	439.4	60.5	16.0%
EBITDA margin	*38.5%*	*37.7%*	*n/a*	*-0.8pp*
EBITDA per student (AED)	9,160.3	10,419.3	1,259.0	13.7%
Premium schools	367.3	413.6	46.3	12.6%
EBITDA margin	*42.6%*	*41.5%*	*n/a*	*-1.1pp*
EBITDA per student (AED)	22,022.6	22,245.9	223.3	1.0%
Government partnerships	11.6	25.8	14.2	122.4%
EBITDA margin	*9.5%*	*15.2%*	*n/a*	*5.7pp*
EBITDA per student (AED)	470.1	1,094.6	624.6	132.9%

Taaleem Holdings' consolidated EBITDA reached AED 439.4M in 9M 2025/26, an increase of 16.0% YoY, reflecting continued growth across the Group's K-12 portfolio. EBITDA margin was 37.7%, compared with 38.5% in the prior-year period, primarily reflecting the planned ramp-up costs associated with recently opened and expanding premium schools. Despite these investments, the Group continued to demonstrate strong operating leverage, with EBITDA growth supported by higher enrolment, fee progression and disciplined cost management.

Premium Schools remained the Group's principal earnings driver, generating AED 413.6M of EBITDA, representing 94.1% of consolidated EBITDA and increasing 12.6% YoY. EBITDA margin remained strong at 41.5%, with the modest decline reflecting the planned start-up and ramp-up costs of recently opened and expanding campuses, where staffing and operating infrastructure are established ahead of full utilisation. As these schools continue to mature, they are expected to support further margin expansion.

Government Partnerships generated EBITDA of AED 25.8M, more than doubling compared with the prior-year period, while EBITDA margin improved to 15.2% from 9.5%. The improvement reflects stronger utilisation across the retained portfolio together with the continued scaling of Dubai Schools PPP under its tuition-based model.

Premium Schools EBITDA per student increased to AED 22,246, reflecting the continued maturation of the premium portfolio despite ongoing investment in new capacity.

Government Partnerships EBITDA per student more than doubled to AED 1,095, supported by stronger utilisation and improved portfolio efficiency.

In line with IAS 28, these results exclude the Kids First Group (KFG), which is accounted for as an equity investment. KFG generated standalone EBITDA of AED 55.8M during the period.

Net Profit (Including KFG)

Net profit (AED M)	9M 2024/25	9M 2025/26	Difference	YoY ▲
Net profit (before tax)	284.6	309.9	25.3	8.9%
NPM (Before tax) %	*28.9%*	*26.6%*	*n/a*	*-2.3pp*
Current Tax	25.4	27.3	1.9	n/a
Deferred Tax	(0.8)	(0.6)	0.1	n/a
Net profit (after tax)	259.9	283.2	23.3	9.0%
NPM (after tax) %	*26.4%*	*24.3%*	*n/a*	*-2.1pp*

Taaleem Holding's consolidated net profit after tax increased to AED 283.2M in 9M 2025/26, representing growth of 9.0% YoY. The improvement was supported by higher operating earnings across the Group and an AED 10.7M contribution from Kids First Group (KFG), recognised through the Group's equity-accounted investment in accordance with IAS 28. These gains were partially offset by higher finance costs associated with the funding of the Group's ongoing expansion.

The Group's after-tax net profit margin stood at 24.3%, compared with 26.4% in the prior-year period. The margin contraction primarily reflects higher borrowing costs incurred to fund the Group's expansion strategy, together with the EBITDA margin also absorbing planned ramp-up costs associated with recently opened and expanding schools.

Excluding KFG, net profit after tax increased 4.8% YoY to AED 272.5M, demonstrating the continued resilience of Taaleem's core K-12 business despite the ongoing investment cycle. The period's tax charge comprised a current tax provision of AED 27.3M and a deferred tax credit of AED 0.6M.

These results demonstrate the Group's ability to continue growing earnings while executing its long-term expansion strategy. Despite ongoing investment in new capacity and the temporary impact on KFG during the period, the underlying K-12 business continued to deliver resilient operating and financial performance, reinforcing the strength and scalability of Taaleem's operating model.

Kids First Group (Equity-Accounted Investment)

KFG Standalone P&L (AED M) – 9M 2025/26	KFG 100%	KFG 95%
Enrolment #	4,714	4,714
Operating Revenue	192.5	182.9
Total Revenue	198.3	188.4
Staff Costs	(101.6)	(96.6)
Other Expenses	(40.9)	(38.8)
EBITDA	55.8	53.0
Finance Cost	(0.0)	(0.0)
Depreciation & Amortisation	(12.7)	(12.0)
IFRS-16	(24.7)	(23.5)
Net Profit before Tax	18.4	17.5
Current Tax*	(1.3)	(1.3)
Net Profit (after tax)	17.0	16.2

In accordance with IAS 28, KFG is accounted for as an equity-accounted investment, with Taaleem recognising its share of profit after applying the required purchase price allocation (PPA) adjustments. On a standalone 100% basis, KFG generated AED 192.5M in operating revenue during 9M 2025/26, serving 4,714 children across 36 nurseries with utilisation of 73.7%. The platform generated AED 55.8M of EBITDA, representing a healthy 29.0% EBITDA margin, despite the temporary operational disruption experienced during the period.

KFG generated EBITDA of AED 55.8M in the period, at a margin of 29.0%. The platform's earnings quality is underpinned by a leased-property model that mitigates the depreciation burden associated with owned real estate, enabling a more direct conversion of operating performance into net income relative to asset-heavy education businesses.

On a standalone basis, KFG generated net profit after tax of AED 17.0M during the period, before purchase price allocation (PPA) adjustments. After applying Taaleem's 95% ownership interest and the required post-acquisition PPA adjustments, KFG contributed AED 10.7M to the Group's consolidated earnings in 9M 2025/26.

While the regional disruption temporarily affected nursery occupancy during the period, enrolment recovery has continued following the reopening of nurseries, supported by improving parent confidence and encouraging summer camp demand. Looking ahead, occupancy is expected to continue strengthening through organic enrolment growth together with the planned opening of two new premium community nurseries in September 2026. KFG complements Taaleem's diversified education platform by expanding the Group's presence across the early childhood education segment while providing an asset-light source of long-term earnings growth.

Balance Sheet Highlights

Summary Balance Sheet (AED M)	FY 2024/25	9M 2025/26	Difference	YTD ▲
Total assets	4,213.9	4,238.2	24.4	0.6%
Property, equipment, and investment assets	2,053.4	2,308.8	255.4	12.4%
Investment in Joint Ventures	914.3	925.0	10.7	1.2%
Goodwill & other intangible assets	314.5	309.2	(5.3)	-1.7%
Right of use assets on lease (IFRS 16)	252.7	241.0	(11.8)	-4.7%
Cash, cash equivalents & Wakala Deposits	531.4	320.2	(211.2)	-39.7%
Fees, capital advances & other receivables	147.5	134.1	(13.4)	-9.1%
Total liabilities	2,435.3	2,329.1	(106.3)	-4.4%
Lease liabilities	299.5	302.9	3.5	1.2%
Provisions and other payables	808.7	518.8	(289.8)	-35.8%
Bank borrowings	1,327.2	1,507.3	180.1	13.6%
Shareholders' equity	1,778.5	1,909.2	130.6	7.3%
Total liabilities & shareholders' equity	4,213.9	4,238.2	24.4	0.6%

Total assets stood at AED 4,238.2M as at 31 May 2026, broadly stable compared with year-end despite the Group's continued investment programme. Growth in property, plant and equipment was largely offset by the planned utilisation of cash balances to fund capital expenditure across the expansion pipeline.

Property, plant, equipment and investment properties grew 12.4% YTD to AED 2,308.8M, reflecting continued investment in the Group's expansion programme, including Harrow Dubai, Harrow Abu Dhabi and other DBS Ghaf Woods developments.

The investment in Kids First Group (KFG) increased marginally to AED 925.0M, representing Taaleem's equity-accounted share of KFG earnings; under KFG's leased operating model, the platform contributes to Group earnings without meaningfully expanding the owned fixed-asset base.

Goodwill and other intangible assets decreased to AED 309.2M and right-of-use assets to AED 241.0M, in line with scheduled amortisation and IFRS 16 depreciation charges respectively.

Cash, cash equivalents, and Wakala deposits decreased by 39.7% YTD to AED 320.2M, chiefly due to the deployment of cash reserves and Wakala deposits to fund strategic growth investments and debt servicing during the period.

Total liabilities declined 4.4% YTD to AED 2,329.1M, largely on a material reduction in provisions and other payables as obligations were settled during the period. Bank borrowings rose 13.6% YTD to AED 1,507.3M, with the increase almost entirely attributable to growth investments, principally the funding of Harrow Dubai, Harrow Abu Dhabi, and DBS Mira. Lease liabilities remained steady at AED 302.9M.

Shareholders' equity increased 7.3% YTD to AED 1,909.2M, underpinned by the period's earnings and partially offset by dividend distributions. Taaleem's balance sheet reflects the Group's active investment phase, with capital directed toward new school developments and portfolio expansion while maintaining a sound equity base.

Debt & Net Debt

Debt & Net Debt (AED M)	FY 2024/25	9M 2025/26	Difference	YTD ▲
Total debt	1,327.2	1,507.3	180.1	13.6%
Deposits (Wakala)	134.8	54.1	(80.7)	-59.9%
Cash & cash equivalents	396.7	266.1	(130.5)	-32.9%
Total deposits, cash & cash equivalents	531.4	320.2	(211.2)	-39.7%
Restricted cash	*66.2*	*40.7*	(25.4)	-38.4%
Net debt	861.9	1,227.9	365.9	42.5%

Total debt rose 13.6% YTD to AED 1,507.3M as of 31 May 2026, reflecting continued drawdowns to fund ongoing school developments and expansion projects, in line with the Group's phased investment plan.

Liquidity moderated over the period: cash and cash equivalents decreased 32.9% YTD to AED 266.1M and Wakala deposits declined to AED 54.1M (-59.9% YTD), as available liquidity was directed toward capital expenditure and financing requirements. Together, cash, cash equivalents and Wakala deposits totalled AED 320.2M, compared with AED 531.4M at year-end. Restricted cash declined to AED 40.7M, primarily reflecting balances maintained in connection with government partnership contracts.

Net debt consequently rose 42.5% YTD to AED 1,227.9M, reflecting the combined impact of higher borrowings and the planned utilisation of cash balances to fund the Group's expansion programme. On a lease-adjusted, LTM basis, net debt to EBITDA stood at 3.58x, while the gearing ratio of 0.79x and a debt-service coverage ratio (DSCR) of 5.45x both remained comfortably within their respective covenant thresholds. Debt growth is almost entirely linked to growth investments, with CAPEX on the Harrow schools in Dubai and Abu Dhabi accounting for approximately 90% of the new drawdown.

Overall, the Group's leverage profile reflects disciplined, growth-oriented funding, with borrowings directed toward long-term capacity expansion while maintaining a prudent capital structure, strong covenant headroom and adequate liquidity to support future growth.

CAPEX

CAPEX (AED M)	9M 2024/25	9M 2025/26	Difference	YoY
Additions during the Period	600.3	328.7	(271.6)	-45.2%
% of operating revenues	*61.0%*	*28.2%*	*n/a*	*-32.8pp*
Expansionary CAPEX	154.9	321.1	166.2	107.3%
Acquisition CAPEX	436.3	0.0	(436.3)	-100.0%
Maintenance CAPEX	9.1	7.6	(1.6)	-17.0%

The Group invested AED 328.7M in capital expenditure during 9M 2025/26, equivalent to 28.2% of operating revenues, a moderation of 45.2% YoY from AED 600.3M in the prior-year period, which included the acquisitions of Lycée Libanais Francophone Privé Meydan (LLFPM) and the land and buildings purchased from Amity Education for DBS Islands. Current-period CAPEX is predominantly organic, directed toward the Group's active development pipeline.

Expansionary CAPEX more than doubled to AED 321.1M, accounting for almost all capital expenditure during the period. Investment remained focused on the Group's premium expansion pipeline, including Harrow Dubai, Harrow Abu Dhabi, and other strategic capacity additions. Acquisition CAPEX was nil compared with AED 436.3M in the prior-year period, reflecting the completion of the Group's recent acquisition programme, while maintenance CAPEX remained limited at AED 7.6M. The change in CAPEX profile reflects a strategic transition from acquisition-led investment toward organic expansion, with capital increasingly allocated to developing new schools and expanding existing campuses.

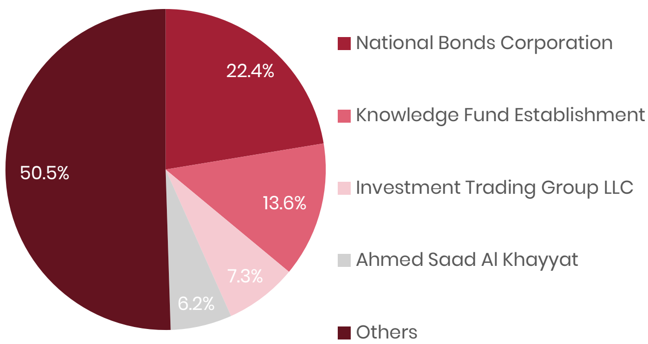
-Ends-

About Taaleem Holdings

Taaleem **(DFM: TAALEEM)** is one of the largest K-12 premium education providers in the UAE with a portfolio consisting of 37 schools, comprising 14 owned and operated premium schools, and 23 government partnership schools and chartered nurseries, operated under government contracts. The Group boasts a student body of 42,170 students and world-class faculty from diverse backgrounds. In addition, Taaleem has expanded into early childhood education through a strategic 95% interest in Kids First Group (KFG), a leading regional nursery operator with 36 nurseries across the UAE and Qatar, further diversifying its education platform beyond K-12.

Shareholders Structure (>5% ownership)

SHAREHOLDERS	STAKE%
National Bonds Corporation	**22.4%**
Knowledge Fund Establishment	**13.6%**
Investment Trading Group LLC	**7.3%**
Ahmed Saad Al Khayyat	**6.2%**
Others	**50.5%**



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