

Taaleem Surpasses AED 1.3 Billion in Operating Revenue in FY 2025/26, Up 15.6% YoY, as Premium Enrolment Rises 11.1%

Dubai | 08 October 2026 | Taaleem Holdings PJSC (“**Taaleem**”, “**Taaleem Holdings**” or the “**Group**”, DFM Symbol: **TAALEEM**), a leading K-12 premium education provider in the UAE, today announced its results for the twelve-month period ended 31 August 2026. Operating revenue rose 15.6% YoY to a record AED 1,312.9M, while net profit after tax was AED 127.2M, down 22.0% YoY, primarily reflecting higher finance costs and depreciation associated with the Group's expansion programme, together with lower finance and other income compared with the prior year.

FY 2025/26 FINANCIAL & OPERATIONAL HIGHLIGHTS*

Revenue AED 1,312.9_M operating revenue** +15.6% YoY	EBITDA AED 334.3_M +5.2% YoY 25.5% margin	Net Profit (with KFG) AED 127.2_M -22.0% YoY 9.7% margin	Total Utilisation 77.3% blended utilisation +2.2pp YoY
Premium Schools 14^{***} schools Net YoY Change +2 schools	Premium Schools Capacity 23,848 seats +10.5% YoY	Premium Schools Enrolment 18,572 students +11.1% YoY	Premium Capacity Growth +2,274 Seats +10.5% YoY
PPP Schools 23 schools Net YoY Change (3) schools	PPP Schools Capacity 30,599 seats -8.8% YoY	PPP Schools Enrolment 23,497 students -4.7% YoY	Dubai Schools PPP Enrolment Growth +1,172 students +35.1% YoY

* Revenue and EBITDA exclude Kids First Group (KFG), which is equity-accounted under IAS 28, with Taaleem's share of KFG's result reflected in consolidated net profit.

** Excludes AED 8.4M in non-operating revenue.

*** Excludes Harrow Dubai, which opened on 31 August 2026. DBS Islands, previously classified as an extension of DBS Emirates Hills, is reported separately as a standalone school following Management's portfolio review.

Group operating revenue reached a record AED 1,312.9M, up 15.6% YoY, supported by an 11.1% YoY increase in Premium Schools enrolment and continued growth across the Group's school portfolio.

Premium capacity grew 10.5% YoY to 23,848 seats, supported by the addition of DBS Mira and DBS Islands. Enrolment increased 11.1% YoY to 18,572 students, lifting utilisation to 77.9%.

EBITDA increased 5.2% YoY to AED 334.3M. EBITDA margin was 25.5%, compared with 28.0% in FY 2024/25, reflecting growth in the operating cost base as the Group continued to invest in and expand its school portfolio.

Net profit after tax declined 22.0% YoY to AED 127.2M, primarily reflecting higher finance costs and depreciation associated with the Group's expansion programme, together with lower finance and other income.

Kids First Group (KFG) contributed a share of net loss of AED 4.3M after PPA adjustments. The financial impact of the war-related disruption was partially mitigated by the strong profitability of KFG's summer camp programme, helping to contain losses during the period. On a standalone basis, KFG generated EBITDA of AED 54.2M for the year, with enrolment continuing to recover.

Harrow Dubai opened on 31 August 2026 as Taaleem's first super-premium school, marking an important milestone in the Group's growth strategy, and bringing its Premium portfolio to 15 schools. Approximately 400 students were registered for its first academic year, ahead of the business plan of c.370 students.



Khalid Al Tayer,
Chairman of Taaleem

Chairman's Note

"FY 2025/26 was a year of delivery for Taaleem. We opened the year with the launch of DBS Mira and DBS Islands, and ended it by welcoming the first students to Harrow Dubai for AY 2026/27, marking our entry into the super-premium segment. Operating revenue exceeded AED 1.3 billion for the first time, while Premium Schools enrolment increased 11.1% YoY to 18,572 students. These milestones were achieved in a year that tested our operating model, and they confirm that demand for high-quality education in the UAE remained robust throughout.

The year also demonstrated the resilience of our organisation. Throughout the regional developments that affected our wider community, our first priority remained the safety and wellbeing of our students, employees and families. Our teams worked in close coordination with the relevant authorities, moving between on-campus and remote learning where required. Where operations were temporarily affected, particularly across our early-years network, our teams acted decisively to support families and restore services.

Kids First Group demonstrated resilience through a challenging period, with the business recovering well following the temporary disruption to operations. The strength of its response, supported by successful summer camps, helped mitigate the financial impact during the period, while the subsequent recovery in enrolment reinforces our confidence in the long-term fundamentals of the early-years segment.

The Group continued to deliver strong growth during the year, while profitability reflected the investment required to support our expanding platform. This is an important phase in Taaleem's growth journey as we bring new capacity online and position the Group for sustainable long-term growth.

Academic excellence remained at the heart of our performance during the year, with our students achieving strong outcomes across curricula and progressing to leading universities globally. These achievements reflect the dedication of our educators, the strength of our academic offering and our continued commitment to delivering high-quality education across our schools.

Our approach to capital allocation remains disciplined, balancing continued investment in the growth of our platform with sustainable returns to shareholders. On behalf of the Board, I would like to thank our school leaders, teachers and staff for their commitment through a demanding year, and our parents and shareholders for their continued trust.

Looking ahead, Harrow Abu Dhabi and DBS Ghaf Woods will further strengthen our super-premium and premium offering and support the next phase of our growth. With a larger and more diversified platform, a strong pipeline and continued demand for high-quality education, Taaleem is well positioned to deliver sustainable long-term growth and value for our stakeholders."



Alan Williamson,
Chief Executive Officer
of Taaleem

Chief Executive Officer's Note

"FY 2025/26 marked an important stage in Taaleem's investment cycle, as the capacity we have built over the past two years increasingly moved into operation. Operating revenue rose 15.6% YoY to a record AED 1,312.9 million, while EBITDA increased 5.2% to AED 334.3 million. Net profit after tax was AED 127.2 million, primarily reflecting higher finance costs and depreciation associated with the Group's expansion programme, together with lower finance and other income.

Kids First Group demonstrated resilience following the temporary disruption to operations during the year. Enrolment has continued to recover following the reopening of its nurseries, while the strong performance of its summer programme helped mitigate the financial impact during the period. With a confirmed expansion programme adding approximately 1,300 seats by June 2027, KFG remains an important part of our growth strategy in early-years education.

Our Premium Schools remained the principal driver of growth, with enrolment increasing 11.1% to 18,572 students. DBS Mira completed its inaugural year with 696 students, while DBS Islands reached 98.8% utilisation in its first year as a standalone school. Average gross tuition fees increased 3.7%, supported by approved fee increases and students progressing into higher year groups. Looking ahead, the opening of additional year groups at DBS Jumeira and DBS Mira provides further opportunity to grow enrolment from our existing asset base with limited incremental capital.

The opening of Harrow International School Dubai on 31 August 2026 marked Taaleem's entry into the super-premium segment and an important milestone in our growth strategy. The school enters its first academic year with approximately 400 registered students. Harrow Abu Dhabi will follow in AY 2027/28 and DBS Ghaf Woods in AY 2028/29, providing a visible pipeline of further premium and super-premium capacity.

We enter AY 2026/27 with a significant growth in premium and super-premium enrolment to approximately 20,000 students, including Harrow Dubai, and a significantly expanded platform positioned for its next phase of growth. Our priorities are clear: successfully maintain close-to-capacity utilisation in our legacy schools, ramp up Harrow Dubai, continue to build enrolment at our recently opened campuses, support the expansion of KFG, and deliver Harrow Abu Dhabi and DBS Ghaf Woods in line with plan. As our recently added capacity matures, our focus is on driving utilisation, operating efficiency and sustainable earnings growth."

Growth Strategy

FY 2025/26 marked an important stage in Taaleem's investment cycle, with recently added capacity increasingly moving into operation and contributing to enrolment and revenue growth. The Group opened DBS Mira and established DBS Islands, while Harrow International School Dubai opened at the close of the financial year. Total capital expenditure declined 22.2% YoY to AED 614.3M, reflecting the absence of acquisition spend, while expansionary investment continued as Harrow Dubai was completed and work progressed on Harrow Abu Dhabi and DBS Ghaf Woods.

The **Premium Schools** vertical remains the principal driver of the Group's growth. Recent additions, including DBS Mira and DBS Islands, have expanded the Group's premium capacity, while the development pipeline provides visibility over a further c.5,400 premium and super-premium seats by AY 2028/29. This comprises Harrow Dubai, which opened on 31 August 2026 as Taaleem's first super-premium school, followed by Harrow Abu Dhabi and DBS Ghaf Woods. Taaleem's exclusive rights to develop and operate Harrow International Schools across the GCC provide further potential for super-premium expansion over time. Existing campuses also provide opportunities for organic growth as additional year groups open with limited incremental capital.

Kids First Group (KFG) provides Taaleem with an asset-light presence in early childhood education across the UAE and Qatar, further diversifying the Group's education platform. Following the temporary disruption experienced during the year, enrolment continues to recover, while KFG's confirmed expansion programme is expected to add c.1,300 seats by June 2027.

The **Government Partnerships** vertical, encompassing Dubai Schools PPP, Abu Dhabi Charter Schools and the Ajyal programme, continued to deliver a strong operational performance in FY 2025/26. Revenue increased 37.8% YoY to AED 197.4M, while the vertical returned to positive EBITDA and utilisation increased to 76.8%, from 73.5% in the prior year. The remaining Ajyal schools were handed over to the relevant authorities at the end of AY 2025/26, in line with the agreed programme timeline.

Capital allocation remains disciplined. As the Group moves beyond the most intensive phase of its recent investment programme, capital intensity is expected to moderate, while leverage is expected to reduce progressively as recently added capacity matures and contributes to earnings.

Taaleem enters FY 2026/27 as a larger and more diversified education platform, with 14 Premium Schools complemented by Harrow Dubai, the Group's first super-premium school, alongside a scalable early-years business and a visible pipeline of new capacity. The Group's priorities for the year ahead are the successful ramp-up of Harrow Dubai, the continued maturation of DBS Mira, DBS Jumeira and Raha International School Khalifa City, the recovery and expansion of KFG, and the delivery of Harrow Abu Dhabi and DBS Ghaf Woods. As recently opened campuses mature and investment moderates, the Group is focused on driving utilisation, operating efficiency and sustainable earnings growth.

Operational Performance

Premium Schools

Premium Schools	FY 2024/25	FY 2025/26	Difference	YoY ▲
Number of schools	12	14**	2	16.7%
Student enrolment	16,712	18,572	1,860	11.1%
Student capacity	21,574	23,848	2,274	10.5%
Implied utilisation (%)	77.5%	77.9%	0.4pp	0.4pp
Available seats	4,862	5,276	414	8.5%
Student-Teacher Ratio*	13.1	13.1	-	-
Average Gross Tuition Fee (AED)	58,905	61,070	2,165	3.7%

* Calculation excludes Dubai Schools PPP

** Harrow Dubai is not included and will be reflected in FY 2026/27

FY 2025/26 represented the first full year of operation for the 2,274 premium seats added through the opening of DBS Mira and DBS Islands. Enrolment increased by 1,860 students to 18,572 (+11.1% YoY), outpacing the 10.5% growth in capacity and lifting utilisation by 0.4 percentage points to 77.9%.

DBS Mira and DBS Islands accounted for 1,105 of the additional students, with DBS Mira enrolling 696 students in its inaugural year at 37.5% utilisation and DBS Islands reaching 98.8% utilisation with 409 students. The remaining 755 students were added across the existing portfolio, led by Raha International School Khalifa City (+299) and DBS Jumeira (+279), both of which continued to ramp up.

Average gross tuition fees increased 3.7% YoY to AED 61,070, supported by approved fee increases and students progressing into higher year groups. The student-to-teacher ratio remained stable at 13.1x during AY 2025/26.

Available capacity remains concentrated in campuses that are still maturing. Of the 5,276 available Premium Schools seats at year-end, 3,215, or 61%, were located at DBS Mira, DBS Jumeira and Raha International School Khalifa City. Eight Premium Schools operated at utilisation rates above 90%, including five at 99.6% or above. With mature campuses operating at high utilisation, available capacity at recently opened and ramping-up schools provides headroom for further enrolment growth.

Growth was broad-based across the Premium Schools portfolio. The British curriculum cluster recorded the strongest growth, with enrolment increasing 22.9% YoY to 7,309 students across seven schools. Dubai IB enrolment increased 3.0% to 5,133 students, while Abu Dhabi IB enrolment grew 8.1% to 4,213 students. LLFP Meydan increased enrolment 3.3% to 1,358 students in its second academic year under Taaleem, while enrolment at the American Academy for Girls remained stable at 559 students.

Government Partnerships

Government Partnerships	FY 2024/25	FY 2025/26	Difference	YoY ▲
Number of schools	26	23	(3)	-11.5%
Student enrolment	24,653	23,497	(1,156)	-4.7%
Student capacity	33,553	30,599	(2,954)	-8.8%
Implied utilisation (%)	73.5%	76.8%	3.3pp	3.3pp
Available seats	8,900	7,102	(1,798)	-20.2%

Government Partnerships comprised 23 schools in FY 2025/26, compared with 26 in the prior year. The net reduction reflects the handover of four Ajyal schools under the first tranche of the programme, partially offset by one additional school transferred to Taaleem from another operator for AY 2025/26. Student enrolment stood at 23,497, while capacity was 30,599 seats. The remaining Ajyal schools, including the additional school operated by Taaleem during AY 2025/26, were handed over at the end of the academic year in line with the agreed programme timeline. Blended utilisation across the vertical improved by 3.3 percentage points to 76.8%, while available seats declined 20.2%.

The Government Partnerships vertical operates under two distinct models. Abu Dhabi Charter Schools and the Ajyal Schools operate under a management-fee model, with operating costs borne by the relevant authorities. Abu Dhabi Charter Schools served 15,836 students in FY 2025/26, with utilisation of 93.2%, while the five Ajyal Schools served 3,152 students during the year.

Dubai Schools PPP is the tuition-based component of the vertical and continued to scale during the year. Enrolment increased 35.1% YoY to 4,509 students, generating AED 163.3M of the vertical's AED 197.4M revenue. With capacity of 9,732 seats and utilisation of 46.3%, Dubai Schools PPP represents the largest source of available capacity within the Government Partnerships portfolio.

Early Childhood Education

KFG's performance in FY 2025/26 reflected the temporary regional disruption experienced during the year. Average enrolment was 4,642 children across 36 nurseries, compared with 4,968 in FY 2024/25, representing a decline of 6.6%. Utilisation stood at 72.6%, compared with 83.0% in the prior year. Capacity increased 6.8% to 6,397 seats, reflecting the continued expansion of KFG's nursery network.

Kids First Group (KFG)	FY 2024/25	FY 2025/26	Difference	YoY ▲
Number of nurseries	34	36	2	5.9%
Student enrolment	4,968	4,642	(326)	-6.6%
Student capacity	5,988	6,397	409	6.8%
Implied utilisation (%)	83.0%	72.6%	-10.4pp	-10.4pp
Available seats	1,020	1,755	735	72.1%

The impact of the temporary regional disruption was more pronounced across the nursery portfolio than the schools, reflecting the limited suitability of remote learning for early-years education and the monthly fee model under which nurseries operate. Enrolment has continued to recover following reopening, with the recovery trend sustained through the end of the financial year. Summer camp demand was ahead of the prior year, while September registrations also showed continued improvement, supporting the recovery in occupancy entering FY 2026/27.

Occupancy is expected to continue rebuilding in FY 2026/27, supported by organic enrolment growth and KFG's confirmed expansion programme, which is expected to add seven nurseries and c.1,300 seats by June 2027. This includes a new Redwood centre in Abu Dhabi extending provision through Year 1. KFG's predominantly leased operating model provides flexibility to expand the network without the level of capital investment associated with developing new school campuses.

K-12 Operating Performance

Consolidated Performance	FY 2024/25	FY 2025/26	Difference	YoY ▲
Number of schools	38	37	(1)	-2.6%
Student enrolment	41,365	42,069	704	1.7%
Student capacity	55,127	54,447	(680)	-1.2%
Implied utilisation (%)	75.0%	77.3%	2.2pp	2.2pp
Available seats	13,762	12,378	(1,384)	-10.1%

Across Taaleem's K-12 portfolio, student enrolment increased 1.7% YoY to 42,069 in FY 2025/26, while overall utilisation increased to 77.3%, from 75.0% in the prior year. Total capacity stood at 54,447 seats, with 12,378 available seats across the portfolio. The 1.2% reduction in overall capacity primarily reflects changes within the Government Partnerships portfolio following the handover of four Ajyal schools under the first tranche of the programme, partially offset by one additional school transferred to Taaleem from another operator for AY 2025/26. This was partly offset by the addition of 2,274 seats across the Premium Schools portfolio through DBS Mira and the establishment of DBS Islands as a standalone school. Harrow International School Dubai is not included in the FY 2025/26 operating KPIs, as the school commenced operations in AY 2026/27.

The K-12 portfolio continued to shift towards Premium Schools in terms of enrolment and capacity. Premium Schools accounted for 44.1% of K-12 enrolment and 43.8% of capacity in FY 2025/26, compared with 40.4% and 39.1%, respectively, in the prior year. Premium Schools operating revenue increased 12.4% YoY to AED 1,115.5M, representing 85.0% of Group operating revenue.

The Group maintained operational continuity across its K-12 network throughout the year, with fee collection of 99.6%. Teacher retention remained strong, while teaching staff increased to approximately 1,754, supporting the continued growth of the Group's operations while maintaining its focus on academic quality. The Group's diversified student base continued to support resilient and stable demand across its schools.

Looking ahead to AY 2026/27, Premium Schools capacity will increase with the commencement of operations at Harrow International School Dubai and the addition of new year groups at DBS Jumeira and DBS Mira, while the Government Partnerships portfolio will reflect the completion of the Ajyal transition. Early enrolment trends across the premium and super-premium portfolio remain encouraging, supported by strong returning-family retention and continued demand across the Group's schools.

Financial Performance

Revenues (Excluding KFG)

Operating Revenue (AED M)	FY 2024/25	FY 2025/26	Difference	YoY ▲
Student enrolment	41,365	42,069	704	1.7%
Operating revenue	1,135.5	1,312.9	177.4	15.6%
Premium schools	992.3	1,115.5	123.2	12.4%
% of operating revenue	87.4%	85.0%	-2.4pp	-2.4pp
Government partnerships	143.2	197.4	54.1	37.8%
% of operating revenue	12.6%	15.0%	2.4pp	2.4pp
Non-operating revenue	32.7	8.4	(24.3)	-74.5%
Total revenues	1,168.2	1,321.3	153.0	13.1%

Operating revenue reached a record AED 1,312.9M in FY 2025/26, representing an increase of 15.6% YoY. Premium Schools generated AED 1,115.5M, up 12.4% YoY and representing 85.0% of Group operating

revenue, supported by higher enrolment and fee progression. Government Partnerships revenue increased 37.8% YoY to AED 197.4M.

Non-operating revenue declined to AED 8.4M in FY 2025/26 from AED 32.7M in FY 2024/25, with the prior year benefiting from one-off items, including acquisition-related gains*.

Operating and G&A Expenses (Excluding KFG)

Operating Expenses (AED M)	FY 2024/25	FY 2025/26	Difference	YoY ▲
Operating costs	684.4	799.1	114.7	16.8%
% of operating revenue	60.3%	60.9%	0.6pp	0.6pp
General & administrative expenses	165.9	187.8	21.9	13.2%
% of operating revenue	14.6%	14.3%	-0.3pp	-0.3pp
Total operating and G&A expenses	850.3	986.9	136.7	16.1%
% of operating revenue	74.9%	75.2%	0.3pp	0.3pp

Total operating and G&A expenses increased 16.1% YoY to AED 986.9M, representing 75.2% of operating revenue, compared with 74.9% in FY 2024/25, reflecting the expansion of the Group's operations and investment in recently opened and developing campuses.

Operating costs increased 16.8% to AED 799.1M, while G&A expenses increased 13.2% to AED 187.8M. G&A growth remained below the 15.6% increase in operating revenue, with G&A representing 14.3% of operating revenue, compared with 14.6% in the prior year.

EBITDA (Excluding KFG)

EBITDA (AED M)	FY 2024/25	FY 2025/26	Difference	YoY ▲
EBITDA	317.9	334.3	16.4	5.2%
EBITDA margin	28.0%	25.5%	-2.5pp	-2.5pp
EBITDA per student (AED)	7,685.8	7,946.6	260.8	3.4%
Premium schools	319.7	330.2	10.5	3.3%
EBITDA margin	32.2%	29.6%	-2.6pp	-2.6pp
EBITDA per student (AED)	19,129.4	17,777.1	(1,352.3)	-7.1%
Government partnerships	(1.8)	4.1	5.9	n/a
EBITDA margin	-1.2%	2.1%	3.3pp	3.3pp
EBITDA per student (AED)	(71.7)	176.5	248.2	n/a

Taaleem Holdings' EBITDA increased 5.2% YoY to AED 334.3M in FY 2025/26, with an EBITDA margin of 25.5%, compared with 28.0% in the prior year. EBITDA growth reflected higher operating revenue across both Premium Schools and Government Partnerships, partially offset by the ramp-up costs associated with recently opened campuses and pre-opening costs related to Harrow International School Dubai.

Premium Schools remained the principal contributor to Group EBITDA, generating AED 330.2M, up 3.3% YoY, with an EBITDA margin of 29.6%, compared with 32.2% in FY 2024/25. The year-on-year margin movement reflects the continued ramp-up of newer campuses as they build enrolment and mature.

Government Partnerships generated positive EBITDA of AED 4.1M in FY 2025/26, compared with a loss of AED 1.8M in the prior year, with an EBITDA margin of 2.1%.

* KFG is equity accounted under IAS 28 and, accordingly, its revenue and expenses are not consolidated line by line within the Group's operating results. Taaleem's share of KFG's result is recognised within the Group's consolidated net profit.

Net Profit (Including KFG)

Net profit (AED M)	FY 2024/25*	FY 2025/26	Difference	YoY ▲
Net profit (before tax)	179.1	139.9	(39.2)	-21.9%
<i>NPM (Before tax) %</i>	<i>15.8%</i>	<i>10.7%</i>	<i>-5.1pp</i>	<i>-5.1pp</i>
Current Tax	16.8	13.6	(3.2)	n/a
Deferred Tax	(0.7)	(0.9)	(0.1)	n/a
Net profit (after tax)	163.0	127.2	(35.8)	-22.0%
<i>NPM (after tax) %</i>	<i>14.4%</i>	<i>9.7%</i>	<i>-4.7pp</i>	<i>-4.7pp</i>

* Restated

Taaleem Holdings' consolidated net profit after tax was AED 127.2M in FY 2025/26, compared with AED 163.0M in FY 2024/25, representing a decrease of 22.0% YoY. Higher operating earnings and a lower share of loss from Kids First Group (KFG) of AED 4.3M, compared with AED 10.8M in the prior year, were more than offset by higher finance costs and depreciation associated with the Group's expansion programme. Finance costs, including lease liabilities' costs, increased to AED 79.4M from AED 44.5M, primarily reflecting higher interest on loans and borrowings used to fund the Group's investment programme, while depreciation increased as recently completed campuses entered service.

Net profit margin was 9.7%, compared with 14.4% in the prior year, reflecting the higher financing and depreciation costs associated with the Group's recent investment cycle, together with the ramp-up of recently opened schools.

Earnings per share were AED 0.13 in FY 2025/26, compared with AED 0.16 in the prior year.

The year-on-year movement in earnings reflects the phasing of the Group's investment cycle, with financing and depreciation costs recognised as new campuses enter operation, while their earnings contribution builds progressively as enrolment increases. DBS Mira ended the year at 37.5% utilisation, while Harrow International School Dubai commenced operations in AY 2026/27. As recently opened campuses mature and utilisation increases, they are expected to make a progressively greater contribution to Group earnings.

Kids First Group (Equity-Accounted Investment)

Kids First Group (KFG)	FY 2024/25	FY 2025/26
Nurseries	34	36
Average enrolment	4,968	4,642
Capacity	5,988	6,397
Utilisation	83.0%	72.6%
Standalone operating revenue (AED M)*	26.0	233.6
Standalone EBITDA (AED M)*	(1.1)	54.2
Standalone EBITDA margin*	n/a	23.2%
Standalone net profit after tax (AED M)*	(9.8)	3.1
Taaleem share of KFG result after PPA (AED M)	(10.8)	(4.3)

* FY2024/25 standalone financial results represent the post-acquisition period only and are therefore not directly comparable with the full-year FY2025/26 results.

KFG operated 36 nurseries at the end of FY 2025/26, compared with 34 in the prior year. Average enrolment was 4,642 children, compared with 4,968 in FY 2024/25, while utilisation stood at 72.6%, reflecting the temporary regional disruption to nursery operations during the year. Capacity increased 6.8% to 6,397 seats as the network continued to expand.

On a standalone 100% basis, KFG generated operating revenue of AED 233.6M and EBITDA of AED 54.2M in FY 2025/26, representing an EBITDA margin of 23.2%, while net profit after tax was AED 3.1M. The

FY2024/25 standalone financial figures shown above relate only to the post-acquisition period and are therefore not directly comparable with the full-year FY2025/26 performance.

KFG is equity accounted under IAS 28 and is therefore not consolidated line by line within Taaleem's revenue or EBITDA.

Following the application of purchase price allocation adjustments, Taaleem recognised a share of loss from KFG of AED 4.3M in FY 2025/26, compared with AED 10.8M in FY 2024/25.

KFG enters FY 2026/27 with enrolment continuing to recover, supported by improving occupancy and the planned expansion of its nursery network. As the existing portfolio rebuilds utilisation and new capacity is added, KFG is expected to make a progressively greater contribution to Group earnings.

Balance Sheet Highlights

Summary Balance Sheet (AED M)	FY 2024/25*	FY 2025/26	Difference	YoY ▲
Total assets	4,213.9	4,538.7	324.8	7.7%
Property, equipment, and investment assets	2,053.4	2,568.5	515.1	25.1%
Investment in Joint Ventures	914.3	910.0	(4.3)	-0.5%
Goodwill & other intangible assets	314.5	307.4	(7.1)	-2.3%
Right of use assets on lease (IFRS 16)	252.7	236.2	(16.5)	-6.5%
Cash, cash equivalents & Wakala Deposits	531.4	433.4	(98.1)	-18.5%
Fees, capital advances & other receivables	147.5	83.2	(64.3)	-43.6%
Total liabilities	2,435.3	2,786.2	350.8	14.4%
Lease liabilities	299.5	297.5	(1.9)	-0.6%
Provisions and other payables	808.7	847.0	38.3	4.7%
Bank borrowings	1,327.2	1,641.6	314.4	23.7%
Shareholders' equity	1,778.5	1,752.5	(26.0)	-1.5%
Total liabilities & shareholders' equity	4,213.9	4,538.7	324.8	7.7%

* Restated

The Group's balance sheet at 31 August 2026 reflects the continued deployment of capital across its expansion programme. Total assets increased 7.7% YoY to AED 4,538.7M, primarily driven by a 25.1% increase in property, plant and equipment and investment properties to AED 2,568.5M, following the completion of Harrow International School Dubai and continued investment in Harrow International School Abu Dhabi and DBS Ghaf Woods.

Investment in Kids First Group (KFG) stood at AED 910.0M, compared with AED 914.3M at the prior year-end, reflecting Taaleem's share of KFG's result for the year under the equity method. Goodwill and other intangible assets decreased 2.3% to AED 307.4M, primarily reflecting the amortisation of acquired intangible assets during the year, while right-of-use assets decreased 6.5% to AED 236.2M, reflecting depreciation recognised on the Group's leased properties.

Cash, cash equivalents and Wakala deposits stood at AED 433.4M, compared with AED 531.4M at the prior year-end, reflecting continued capital deployment during the year.

Fees, capital advances and other receivables decreased 43.6% to AED 83.2M, from AED 147.5M at the prior year-end. Collection performance remained strong, with days sales outstanding on fee receivables improving to approximately 1.6 days, from 2.4 days in the prior year. Given the nature of the schools business, where tuition fees are typically billed and collected in advance of or at the beginning of each academic term, the low DSO reflects the Group's strong fee collection and limited outstanding tuition receivables.

Total liabilities increased 14.4% YoY to AED 2,786.2M, primarily reflecting a 23.7% increase in bank borrowings to AED 1,641.6M as the Group continued to fund its investment programme.

Lease liabilities remained broadly stable at AED 297.5M, while provisions and other payables increased 4.7% to AED 847.0M.

Shareholders' equity stood at AED 1,752.5M, broadly in line with the prior year, with earnings generated during FY 2025/26 offset by the AED 150.0M dividend paid during the year in respect of FY 2024/25. Any dividend distribution in respect of FY 2025/26 remains subject to shareholder approval at the upcoming Annual General Meeting.

Debt & Net Debt

Debt & Net Debt (AED M)	FY 2024/25	FY 2025/26	Difference	YoY ▲
Total debt	1,327.2	1,641.6	314.4	23.7%
Deposits (Wakala)	134.8	73.0	(61.8)	-45.8%
Cash & cash equivalents	396.7	360.3	(36.3)	-9.2%
Total deposits, cash & cash equivalents	531.4	433.4	(98.1)	-18.5%
Restricted cash	66.2	30.7	(35.4)	-53.5%
Net debt	861.9	1,239.0	377.1	43.7%

Total debt increased 23.7% YoY to AED 1,641.6M, from AED 1,327.2M at the prior year-end, reflecting continued financing of the Group's investment programme. During FY 2025/26, the Group drew AED 753.5M under its banking facilities and repaid AED 439.6M, with gross movements during the year also reflecting the refinancing of certain existing facilities. Incremental financing for the development pipeline included AED 255.0M drawn for Harrow International School Dubai and AED 81.0M for Harrow International School Abu Dhabi, alongside drawdowns under existing facilities supporting the Group's wider school portfolio.

Liquidity was also deployed during the year, with cash and cash equivalents decreasing 9.2% to AED 360.3M and Wakala deposits declining 45.8% to AED 73.0M. Combined cash, cash equivalents and Wakala deposits stood at AED 433.4M at year-end, compared with AED 531.4M in FY 2024/25. Restricted cash relating to Government Partnerships contracts decreased 53.5% to AED 30.7M.

Net debt increased 43.7% YoY to AED 1,239.0M, reflecting higher borrowings and the deployment of liquidity during the year. At year-end, all three financial covenants remained within the thresholds defined under the Group's facility agreements. Lease-adjusted net debt to EBITDA stood at 3.75x, against a maximum threshold of 4.5x; the gearing ratio was 0.90x, against a maximum of 1.75x; and the debt-service coverage ratio (DSCR) was 3.94x, against a minimum requirement of 1.2x.

The Group continues to actively manage its capital structure and liquidity as it completes its remaining development pipeline.

CAPEX

CAPEX (AED M)	FY 2024/25	FY 2025/26	Difference	YoY
Additions during the Period	789.7	614.3	(175.4)	-22.2%
% of operating revenue	69.5%	46.8%	-22.8pp	-22.8pp
Expansionary CAPEX	333.1	584.4	251.3	75.4%
Acquisition CAPEX	436.3	0.0	(436.3)	-100.0%
Maintenance CAPEX	20.3	29.9	9.6	47.1%

Additions during the period amounted to AED 614.3M in FY 2025/26, down 22.2% YoY from AED 789.7M in FY 2024/25, reflecting the absence of acquisition CAPEX during the year. Expansionary CAPEX increased 75.4% YoY to AED 584.4M, representing 95.1% of total additions, reflecting continued investment in the Group's organic growth pipeline. Investment during the year included the completion of Harrow International School Dubai, continued development of Harrow International School Abu Dhabi and the acquisition of land for the future DBS Ghaf Woods campus.

Maintenance CAPEX increased to AED 29.9M, from AED 20.3M in the prior year, primarily reflecting higher investment in furniture and fixtures, alongside classroom, office and IT equipment. Maintenance CAPEX remained modest at 2.3% of operating revenue. Overall, the Group's CAPEX profile shifted from acquisition-led investment in FY 2024/25 towards organic expansion in FY 2025/26.

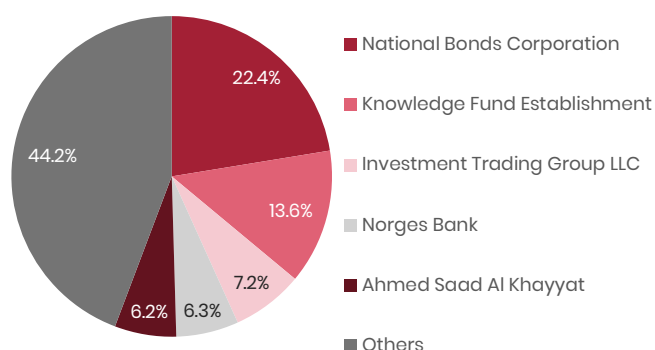
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About Taaleem Holdings

Taaleem (**DFM: TAALEEM**) is one of the largest K-12 premium education providers in the UAE with a portfolio consisting of 37 schools, comprising 14 owned and operated premium schools, and 23 government partnership schools and chartered nurseries, operated under government contracts. The Group boasts a student body of 42,069 students and world-class faculty from diverse backgrounds. In addition, Taaleem has expanded into early childhood education through a strategic 95% interest in Kids First Group (KFG), a leading regional nursery operator with 36 nurseries across the UAE and Qatar, further diversifying its education platform beyond K-12.

Shareholders Structure (>5% ownership)

SHAREHOLDERS	STAKE%
National Bonds Corporation	22.4%
Knowledge Fund Establishment	13.6%
Investment Trading Group LLC	7.2%
Norges Bank	6.3%
Ahmed Saad Al Khayyat	6.2%
Others	44.2%



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